



CALLING MESSAGE

U.S. Space Command's APOLLO INSIGHT Wargame Series: Commercial Integration Tabletop Exercise TTX #1 – Weapons of Mass Destruction in Space 23 March 2026, 0800-1730

1. Purpose:

Provide registration information on the inaugural U.S. Space Command (USSPACECOM) Campaigning with Commercial (CwC) Mission Partners Wargame Tabletop Exercise (TTX) to be held at the Aerospace Facility in Colorado Springs, Colorado on 23 March 2026. The TTX theme will be “Weapons of Mass Destruction (WMD) in Space.” The TTX will be conducted at the TS-SCI REL FVEY level with projected participation by FVEY partners.

2. TTX Background:

General Stephen Whiting, Commander USSPACECOM, has designated 2026 as the Year of Integration. A key component of this effort is expanding collaboration with space-focused Commercial Mission Partners (CMPs) and incorporating them into the Command's campaign planning and exercise activities. To support this initiative, USSPACECOM will host quarterly wargame TTX events that bring together many of our CMPs as we address the complex challenges of partnering effectively in the space domain. Our shared goal is to ensure space superiority and uphold the principle that there is “Never a day without space”.

3. TTX Discussion:

During a December 2025 address to the Spacepower Conference in Orlando Florida, Gen Whiting challenged the long-standing myth that space was ever a peaceful domain. He asserted that space has been contested since its earliest days during the Cold War. The core of his address focused on the necessity of treating space as a warfighting domain, on par with land, air, sea, and cyber. Within that framework, he highlighted the significant asymmetric advantage offered by America's rapidly expanding commercial space sector. To fully harness this advantage, USSPACECOM has aligned its Commercial Integration Strategy around three key areas:

1. Identifying and advocating for commercial systems and innovations
2. Incorporating and operationalizing commercial capabilities
3. Informing and protecting commercial partners

This theme aligns with recent confirmation from the White House that Russia is developing a new anti-satellite capability, and is emphasized in the recent Executive Order, Ensuring American Space Superiority, which prioritizes, 'ensuring the ability to detect, characterize, and counter threats to United States space interests from very low-Earth orbit and through cislunar space, including any placement of nuclear weapons in space.

4. Agenda: A more detailed agenda will be shared with all attendees following JEMIS registration and acceptance to attend the TTX.

0700-0745: Check In, badging
0800-0815: Opening Remarks by USSPACECOM CSEL, CMSgt Jacob Simmons
0815-0930: Session 1: Event - Detonation
0930-1000: Networking Break
1000-1130: Session 2: Event - Pre-Detonation
1130-1145: Group Photo
1145-1300: Networking Lunch - Lobby area
1300-1430: Session 3: Event - Warning
1430-1500: Networking Break
1500-1600: Session 4: Event - Present Conditions
1600-1630: Keynote Remarks by USSPACECOM J3, Maj Gen Anthony Mastalir
1630-1730: Open forum discussions attended by GO/FO/SES leadership from USSC J2/J3/J7/J8 and JCO

5. TTX Security Clearance Information: All attendees must possess a TS/SCI security clearance. Non-USSC personnel send clearance verification using the TS/SCI Visit Authorization Request (VAR) Instructions below.

Visit Authorization Request: must be submitted NLT 2 Mar 26. Please use the following information for VAR/FVR submission:

- USSPACECOM SMO Code: SSO-USSPACECOM-1
- U.S. Knowledgeable Person: POC: Mr. Mackenzie Mercer (719-552-3436) or Mr. David Mount (719-552-7374)
- Organization: USSPACECOM J8, 1110 Bayfield Drive, Colorado Springs CO 80906
- Date of visit: 23 March 26
- Purpose: Attend USSPACECOM Apollo Insight Series Wargame TTX at the Aerospace Facility COS-2, 7250 Getting Heights, Colorado Springs, CO 80916
- Classified Email (JWICS): david.m.mount2@coe.ic.gov
- Plain Language Address (PLA): SSO USSPACECOM

Foreign Visit Request: Foreign visitors must submit a Foreign Visit Request (FVR) through their respective national embassy NLT 23 FEB 26 for each visit installation/organization. Details for submission of an FVR through the Foreign Visits System follows:

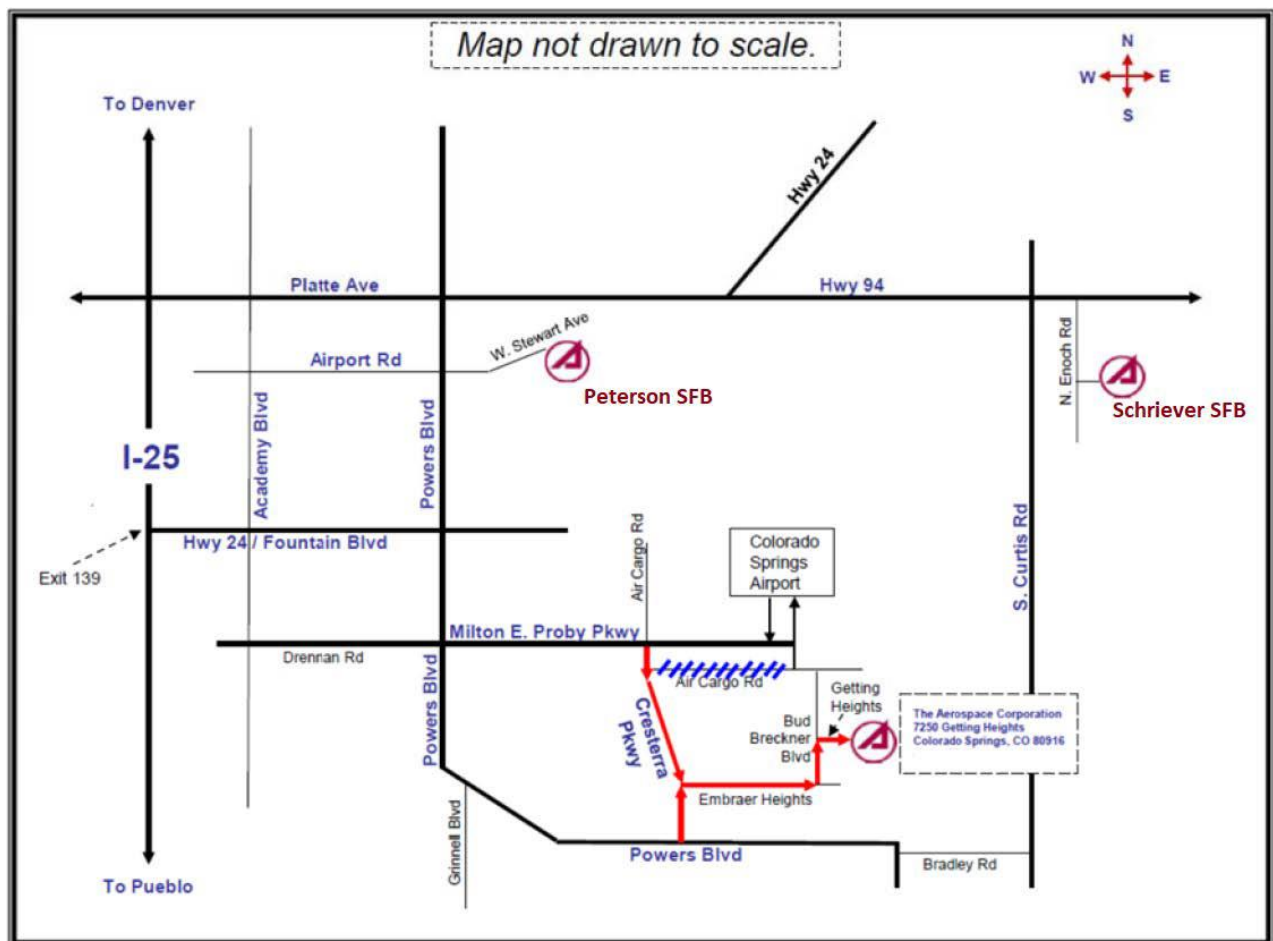
- Purpose: Attend USSPACECOM hosted Apollo Insight Series Wargame TTX
- Dates: 23 MAR 2026
- Organization: USSPACECOM J8
- Address: Aerospace COS-2, 7250 Getting Heights, Colorado Springs, CO 80916

- Visitor names: Please list all individuals planning to attend the event and include all substitutes/alternates/additions who may attend but are not yet confirmed. USSPACECOM will coordinate all visitors listed for on-time installation/facility access. Individuals added last-minute through an addendum or delayed FVR may experience a delay on the event start date.
- Facility POC: Angelica Martinez, 719-375-6058 Angelica.d.martinez@aero.org,
- U.S. Knowledgeable Person: CDR Heather Thomas, USSPACECOM, J8, TTX Lead Planner, 719-552-7381, heather.thomas.8@usspace.com.mil

Visit Requests received after 23 Feb (FVR) and 2 Mar (VAR) 2026 risk being denied and will be reviewed on a case-by-case basis. All visitors must have a Visit Request on file with Aerospace Corp prior to entry into the SCIF.

Cell phones and personal electronic devices are not allowed in secure parts of the facility, however, there are lobby boxes where you may leave your phone and devices (please turn them off).

6. Location: The TTX will take place in the Aerospace COS-2 Facility, 7250 Getting Heights, Colorado Springs, CO. Visitor parking is available in front of the building. A map is provided below.



7. TTX Registration: Unfortunately, due to the limited seating capacity at the Aerospace facility, registration on the JEMIS site does not guarantee approval to attend. TTX planners will contact registrants only if total numbers exceed available seating. We appreciate your understanding should we need to reduce the number of attendees.

Use the following JEMIS link and navigate to the “Commercial Wargame TTX - Apollo Insight Series” link under “Space Command (SPACECOM) Events”.

https://secure.jten.mil/jemis_new/welcome.jsp

For those registering without a CAC, the JEMIS access code is: 7784

TTX registration with verified security clearances must be completed NLT 2 Mar 2026.

U.S. Space Command is unable to provide funding for travel or lodging to attend this TTX. Please contact one of the event POCs on the next page with any questions regarding registration.

8. Landing Fee: USSPACECOM will assess a landing fee which will cover lunch (if selected) as well as snacks and beverages throughout the day. Final cost determination for this landing fee (projected to be less than \$50) and the method of payment will be provided once registration is complete. Receipts for the landing fee will be available at the conference.

9. Attire: Attire for the event is uniform of the day (OCP) for military and business casual for civilians & contractors.

10. Event POCs:

CDR Heather Thomas, TTX Lead Planner, USSPACECOM J811, Commercial & Technical Integration, heather.thomas.8@usspacecom.mil, Comm: 719-552-7381

Mr. David Mount, TTX Admin/Logistics Planner, USSPACECOM J811, Commercial and Technology Integration, david.mount.2.ctr@usspacecom.mil, Comm: 719-552-7374

Ms. Audrey Metzger, Senior Wargame Planner, USSPACECOM J79, audrey.metzger.ctr@usspacecom.mil, 719-552-7720

Ms. Allison Lillemon, Wargame Planner, USSPACECOM J797, allison.lillemon@usspacecom.mil, 719-552-7719

Mr. Marcel Arel, USSPACECOM J811, Commercial and Technology Integration, marcel.arel.1.ctr@usspacecom.mil, 719-552-7368